where we need to imp	support organization. Our a prove or provide more supp to provide us with your pers	ort is important f	or us as we measure ourse	elves against yo	our expectations. Please	
PS. This is not about	an individual; this should be	e seen from a fui	nctional perspective.			
Please respond by <	date>, this should take you	no more than 20	minutes to complete.			
Thank you, in advance	ee, for making the time to he	elp us with this!				
1. Your responsib	nility level:					
Global						
Regional						
Site level or Pro	gram level					
	ese high-level HR sup R support service sho at 7.)	•	•		•	
	HR being a trusted advisor	and sounding bo	ard			
	Accurate and frequent reporting on key HR metrics and activities in region					
	Right people are developed for current and future roles in the region (includes future leaders and Succession planning)					
	Existence of solid HR processes around: recruitment, exits, learning and development, change management, compensation and benefits management, performance management, employee satisfaction					
	Assurance that all HR processes in region are performed optimally (standardized, least cost and at optimum speed)					
	A change management process is set-up and executed for each organizational change (includes stakeholder engagement and a communication plan)					
	Managing interpersonal cor	flict situations in	volving employees and/or	managers		
3. Please rate HF	R's performance in the	following area	as (shown below)			
	1 = unacceptable	2	3 = according to my expectations	4	5 = far exceeds my expectations	
1) Ability to provide basic HR informatio when needed by yo						

You are hereby asked to provide HR with some input about HR's support to your organization/region.

	1 = unacceptable	2	3 = according to my expectations	4	5 = far exceeds my expectations
<ol> <li>Level of HR support received during an emergency situation you dealt with.</li> </ol>					
3) Providing updates on HR initiatives and activities when you needed it.					
4) Coaching or advising you, as needed, on the development of your direct reports.					
5) Make training available to you and your direct reports as needed.		0	0		
6) Supporting you by providing a perspective during the performance assessment of an employee or group of employees.				$\bigcirc$	
7) Managing the HR processes well during a reduction in staff to avoid surprises to your budget or your employee morale.				$\circ$	
8) Managing staffing agencies well to ensure the right caliber of staff at the right price is available when you need it.				$\bigcirc$	
9) Demonstrating a caring attitude towards employees and their satisfaction/engagement in the company.					
10) Has provided a lot of support and drive to develop leaders in your organization					
11) Assignees are well supported by HR during their time living away from their home countries.					

	1 = unacceptable	2	3 = according to my expectations	4	5 = far exceeds my expectations
12) Recruitment activities are performed in a professional manner towards the candidates and the hiring manager.					
Other (please specify)					
4. Something I would	like to see more of	in HR Repre	sentatives at the site	elevel	
5. The aspects I value	in my HR Represe	entative	]		
6. I really believe HR :	should know that				
			_		

Thank you very much for taking the time to provide us with your input! You may submit your answers by clicking on the button.